AGENCY PLAN: STATEMENT OF PURPOSE, GOALS AND BUDGET SUMMARY

STATEMENT OF PURPOSE:

The Municipal Parking Department provides economical on- and off-street public parking services, enforces the City parking ordinance, and coordinates parking with economic development projects of the City of Detroit.

AGENCY GOALS:

- 1. Maximize the collection of unpaid parking tickets.
- 2. Increase parking facility revenue through strategic marketing efforts.
- 3. Implement Customer Service Excellence Training Program.
- 4. Develop and implement a comprehensive communications and public relations plan.
- 5. Utilize new technology techniques to provide efficient statistical reporting and parking.

	ICIAL SUMMARY:							
2008-09			2007-08		2008-09		Increase	
Requested			<u>Budget</u>	Re	<u>ecommended</u>		(Decrease)	
	Auto Parking Division							
\$ 19,821,528	Parking Appropriations	\$	19,338,244	\$	20,096,000	\$	757,756	
11,135,635	General Fund Reimbursement		11,557,283		10,980,597		(576,686)	
	Parking Violations Bureau							
9,569,339	City Appropriations		9,594,828		9,221,746		(373,082)	
\$ 40,526,502	Total Appropriations	\$	40,490,355	\$	40,298,343	\$	(192,012)	
	Auto Parking Division							
\$ 19,821,524	Operating Revenues	\$	19,338,244	\$	20,096,000	\$	757,756	
11,135,635	General Fund Advance		11,557,283		10,980,597		(576,686)	
, ,	Parking Violations Bureau		, ,				, , ,	
12,581,000	Parking Fines		14,451,778		12,592,730		(1,859,048)	
\$ 43,538,159	Total Revenues	\$	45,347,305	\$	43,669,327	\$	(1,677,978)	
4 13,000,100		4	10,5 17,5 00	Ψ	.5,555,527	Ψ	(1,077,570)	
\$ (3,011,657)	NET TAX COST:	\$	(4,856,950)	\$	(3,370,984)	\$	1,485,966	
AGENCY EMPL	OYEE STATISTICS:							
2008-09			2007-08		04-04-08		2008-09	Increase
Requested			Budget		Actual	Re	ecommended	(Decrease)
<u>q</u>	City Positions		<u>=ge.</u>					(=,
52	Auto Parking Division		52		51		52	0
66	Parking Violations Bureau		64		59		66	
118	Total Positions		116		110		118	$\frac{2}{2}$
110	Total Toshions		110		110		110	2
ACTIVITIES IN	THIS AGENCY:							
			2007-08		2008-09		Increase	
			Budget	Re	ecommended		(Decrease)	
Automobile Parki	ng Division	\$	30,895,527	\$	31,076,597	\$	181,070	
Parking Violation			9,594,828		9,221,746		(373,082)	
Total Appropriation		\$	40,490,355	\$	40,298,343	\$	(192,012)	
10m / pproprian	OI LO	Ψ	10,770,555	Ψ	10,270,373	Ψ	(1)2,012)	

AUTOMOBILE PARKING DIVISION ACTIVITY INFORMATION

ACTIVITY DESCRIPTION: AUTOMOBILE PARKING DIVISION

This division is responsible for planning, supervising, operating and maintaining the City of Detroit's Auto Parking and Arena System (an Enterprise Fund), partly leased from the City of Detroit Building Authority including the land and improvements known as Cobo and Arena System (an Enterprise Fund), partly leased from the City of Detroit Building Authority including land and improvements known as Cobo Arena, Joe Louis Arena, the Joe Louis Arena Garage and Bridges System.

ACTIVITY FIN	ANCIAL SUMMARY:						
2008-09		2007-08		2008-09		Increase	
Requested		Budget	R	ecommended	<u>(</u>]	Decrease)	
	Auto Parking Division						
\$ 19,821,524	Parking Appropriations	\$ 19,338,244	\$	20,096,000	\$	757,756	
11,135,635	Fund Reimbursement	11,557,283		10,980,597		(576,686)	
\$ 30,957,159	Total Appropriations	\$ 30,895,527	\$	31,076,597	\$	181,070	
\$ 19,821,524	Operating Revenues	\$ 19,338,244	\$	20,096,000	\$	757,756	
11,135,635	General Fund Advance	11,557,283		10,980,597		(576,686)	
\$ 30,957,159	Total Revenues	\$ 30,895,527	\$	31,076,597	\$	181,070	
\$ -	NET TAX COST:	\$ -	\$		\$	-	
ACTIVITY EM	PLOYEE STATISTICS:						
2008-09		2007-08		04-04-08		2008-09	Increase
Requested		<u>Budget</u>		<u>Actual</u>	Rec	commended	(Decrease)
<u>52</u>	City Positions	<u>52</u>		<u>51</u>		<u>52</u>	<u>0</u>
52	Total Positions	52		51		52	0

AUTOMOBILE PARKING SYSTEM DIVISION ACTIVITY INFORMATION

MAJOR INITIATIVES FOR FY 2007-08:

The Municipal Parking Department has reengineered its practices over the twelve months, and has taken steps to make operations leaner and more effective. The department has implemented new methods to reduce security and insurance costs. The installation of new technology has resulted in increased revenue, decreasing human resource costs, and creating leaner processing methods for better overall efficiency.

PLANNING FOR THE FUTURE FOR FY 2008-09, FY 2009-10 and BEYOND:

The Automated Parking System will launch an aggressive marketing campaign to attract customers to the new and improved parking structures. The changes we have and continue to make to the parking structures in the greater downtown Detroit area serve as an excellent platform from which we can launch a strategic and aggressive awareness campaign.

Our media and community relations support will provide continual raised awareness from the onset of the garage improvements through to their completion. Beyond that, MPD will commit to cultivating continued outreach, communicating through various marketing campaigns that the parking structures are an excellent parking option at all times in Downtown Detroit and especially during events.

Another very important factor to this campaign will be a strong community marketing effort. The department will develop a well-organized, informative and visually engaging brochure that can be placed in local businesses and entertainment venues.

The department believes that with a consistent effort using the above strategies that we can build a gradual increase in parking customers.

AUTOMOBILE PARKING DIVISION MEASURES AND TARGETS

Type of Performance Measure:	2005-06	2006-07	2007-08	2008-09
List of Measures	Actual	Actual	Projection	Target
Outputs: Units of Activity directed towards Goals:				
Number of new facilities opened	0	0	0	0
Parking garages	10	10	10	10
Garage parking spaces	12,263	9,018	9,018	8,283
On-street metered spaces (year end)	4,600	4,700	4,700	4,700
Outcomes: Results or Impacts of Program Activities				
Average number of monthly customers	3,500	3,500	3,500	3,850
Average number of transient customers	100,000	110,000	110,000	121,000
Total number of Meter Cards sold per year	1,200	1,500	1,500	1,615
Activity Costs	\$33,916,196	\$33,366,152	\$30,895,527	\$31,076,597

CITY OF DETROIT

Municipal Parking Department

Financial Detail by Appropriation and Organization

Administration	2007-08 Redbook		2008-09 Dept Final Request		Redbook Dept Fin		ľ	2008-09 Mayor's dget Rec
Operation and Maintenance	FTE	AMOUNT	FTE	AMOUNT	FTE	AMOUNT		
APPROPRIATION ORGANIZATION			,					
04108 - Operation and Maintenance								
340010 - Administration	21	\$2,559,313	21	\$2,644,686	21	\$2,628,797		
340020 - Maintenance	14	\$1,241,120	14	\$1,077,105	14	\$1,019,831		
340030 - Operations	0	\$6,953,989	0	\$6,461,325	0	\$6,436,530		
340040 - Meter Maintenance	6	\$418,815	6	\$593,166	6	\$561,164		
340050 - Meter Collection	11	\$767,733	11	\$659,357	11	\$634,275		
340060 - Administrations Costs Allocated To F	0	(\$383,687)	0	(\$300,000)	0	(\$300,000)		
340140 - Municipal Parking Operation And Mai	0	\$11,557,283	0	\$11,135,635	0	\$10,980,597		
APPROPRIATION TOTAL	52	\$23,114,566	52	\$22,271,274	52	\$21,961,194		
04111 - Parking System Programs								
340180 - Detroit Authority Bonds	0	\$120,000	0	\$120,000	0	\$120,000		
340190 - System Program Reserve	0	\$2,761,920	0	\$2,783,908	0	\$2,745,149		
APPROPRIATION TOTAL	0	\$2,881,920	0	\$2,903,908	0	\$2,865,149		
06243 - Repayment of Revenue Bond - Trustee								
340252 - Revenue Bond Principal & Interest	0	\$4,606,973	0	\$4,668,418	0	\$4,668,418		
APPROPRIATION TOTAL	0	\$4,606,973	0	\$4,668,418	0	\$4,668,418		
06244 - Trustee and Contingency Reserve								
340253 - Operation & Contingency Reserve	0	\$292,068	0	\$1,113,563	0	\$1,581,836		
APPROPRIATION TOTAL	0	\$292,068	0	\$1,113,563	0	\$1,581,836		
ACTIVITY TOTAL	52	\$30,895,527	52	\$30,957,163	52	\$31,076,597		

CITY OF DETROIT Budget Development for FY 2008-2009 Appropriations - Summary Objects

	2007-08 Redbook	2008-09 Dept Final	2008-09 Mayor's	
		Request	Budget Rec	
AC0534 - Automobile Parking Division				
A34000 - Municipal Parking Department				
SALWAGESL - Salary & Wages	2,132,300	2,208,417	2,146,417	
EMPBENESL - Employee Benefi	1,422,611	1,495,671	1,383,119	
PROFSVCSL - Professional/Cont	5,533,580	5,113,500	5,111,300	
OPERSUPSL - Operating Supplie	230,000	248,534	248,620	
OPERSVCSL - Operating Service	2,178,279	2,219,517	2,257,641	
CAPEQUPSL - Capital Equipmen	460,000	167,500	144,500	
OTHEXPSSL - Other Expenses	14,331,784	14,835,606	15,116,582	
FIXEDCHGSL - Fixed Charges	4,606,973	4,668,418	4,668,418	
A34000 - Municipal Parking Departmen	30,895,527	30,957,163	31,076,597	
AC0534 - Automobile Parking Division	30,895,527	30,957,163	31,076,597	
Grand Total	30,895,527	30,957,163	31,076,597	

PARKING VIOLATIONS BUREAU ACTIVITY INFORMATION

<u>ACTIVITY DESCRIPTION: PARKING VIOLATIONS BUREAU</u>
The function of this bureau is to enforce the City's on-street ordinances and process all violation notices for payment to the General Fund.

ACTIVITY FINANCIAL SUMMARY:

2008-0 <u>Request</u> \$ 9,569 \$ 9,569	ed	2007-08 <u>Budget</u> \$ 9,594,828 \$ 9,594,828	2008-09 <u>Recommended</u> \$ 9,221,746 \$ 9,221,746	Increase (<u>Decrease</u>) \$ (373,082) \$ (373,082)
\$ 12,581 \$ 12,581	/	\$ 14,451,778 \$ 14,451,778	\$ 12,592,730 \$ 12,592,730	\$ (1,859,048) \$ (1,859,048)
\$ (3,011	,661) NET TAX COST:	\$ (4,856,950)	\$ (3,370,984)	\$ 1,485,966

ACTIVITY EMPLOYEE STATISTICS:

2008-09		2007-08	04-04-08	2008-09	Increase
Requested		<u>Budget</u>	<u>Actual</u>	Recommended	(Decrease)
<u>66</u>	City Positions	<u>64</u>	<u>59</u>	<u>66</u>	<u>2</u>
66	Total Positions	64	59	66	2

PARKING VIOLATIONS BUREAU ACTIVITY INFORMATION

MAJOR INITIATIVES FOR FY 2007-08:

The Parking Violations Bureau (PVB) will increase the safety of vehicular and pedestrian traffic by expanding the hours of operation during the months of April through September to cover special events parking in the evening Monday through Friday and during the day on Saturdays. In addition, the PVB will concentrate on improvement in three areas: customer service, educating the public, and productivity. Continuous improvement programs will be established to improve our customer service on all levels. We will solicit requests for proposals to run our parking ticket processing and collections area.

PLANNING FOR THE FUTURE FOR FY 2008-09, FY 2009-10 and BEYOND:

The PVB will reduce costs associated with parking ticket processing and collections. PVB will increase the collection rate on delinquent tickets through expanded noticing practices through the Court process. In addition, we will lobby Lansing to change state statute to allow for license plate registration holds for citizens with six or more tickets.

PARKING VIOLATIONS BUREAU MEASURES AND TARGETS

Type of Performance Measure:	2005-06	2006-07	2007-08	2008-09
List of Measures	Actual	Actual	Projection	Target
Outputs: Units of Activity directed towards Goals				
Number of violations issued for blocking crosswalk	23,000	17,264	18,000	18,000
Number of violations issued for handicap violations	7,800	9,400	9,500	9,500
Number of violations issued for no standing	110,500	73,473	74,000	74,000
Number of violations issued for meter violations	150,000	117,030	116,500	116,000
Number of violations issued for overtime parking	13,000	6,998	6,500	7,000
Number of overdue notices mailed	300,000	234,422	240,000	240,000
Number of citation notices mailed	300,000	187,204	190,000	190,000
Number of Administrative Conference-Single Tickets				
Scheduled	11,300	20,844	20,000	20,000
Number of vehicles booted	2,500	4,505	3,732	4,320
Number of vehicles towed	1,500	3,555	3,038	3,400
Total number of tickets issued	475,000	367,638	365,000	400,000
Total number of tickets collected	350,000	308,704	300,000	300,000
Outcomes: Results or Impacts of Program Activities				
Number of auctions for impounded Boot and Tow				
Vehicles	12	22	15	12
Number of 36 th District Court judgments	N/A	173,258	174,000	174,000
Revenue collected	\$12,619,954	\$13,118,896	\$14,451,778	\$12,592,730
Efficiency: Program Costs related to Units of Activity				
Average daily tickets per Parking Enforcement Unit				
employee	70	59	59	65
Activity Costs	\$8,185,373	\$9,323,596	\$9,594,828	\$9,221,746

CITY OF DETROIT

Municipal Parking Department

Financial Detail by Appropriation and Organization

Violation Bureau General Office & Audits		:007-08 edbook	De	008-09 pt Final equest	N	:008-09 /layor's dget Rec
Parking Violations Bureau	FTE	AMOUNT	FTE	AMOUNT	FTE	AMOUNT
APPROPRIATION ORGANIZATION		_		_		
00102 - Parking Violations Bureau						
340080 - Violation Bureau General Office & Au-	5	\$1,977,230	5	\$2,001,203	5	\$1,951,773
340085 - Violation Bureau Processing And Col	0	\$4,000,000	0	\$3,601,440	0	\$3,601,000
340090 - Enforcement Unit	59	\$3,617,598	61	\$3,966,696	61	\$3,668,973
APPROPRIATION TOTAL	64	\$9,594,828	66	\$9,569,339	66	\$9,221,746
ACTIVITY TOTAL	64	\$9,594,828	66	\$9,569,339	66	\$9,221,746

CITY OF DETROIT Budget Development for FY 2008-2009 Appropriations - Summary Objects

	2007-08	2008-09 Dept Final	2008-09	
	Redbook	Request	Mayor's Budget Rec	
AC1034 - Parking Violation Bureau				
A34000 - Municipal Parking Department				
SALWAGESL - Salary & Wages	2,194,736	2,378,640	2,357,292	
EMPBENESL - Employee Benefi	1,462,378	1,609,237	1,512,648	
PROFSVCSL - Professional/Cont	4,073,300	3,674,740	3,675,000	
OPERSUPSL - Operating Supplie	137,406	214,368	116,718	
OPERSVCSL - Operating Service	1,239,741	1,258,758	1,140,592	
CAPEQUPSL - Capital Equipmen	25,580	55,596	41,496	
OTHEXPSSL - Other Expenses	461,687	378,000	378,000	
A34000 - Municipal Parking Departmen	9,594,828	9,569,339	9,221,746	
AC1034 - Parking Violation Bureau	9,594,828	9,569,339	9,221,746	
Grand Total	9,594,828	9,569,339	9,221,746	

CITY OF DETROIT Budget Development for FY 2008-2009 Appropriation Summary - Revenues

	2006-07 Actuals	2007-08 Redbook	2008-09 Dept Final Request	2008-09 Mayor's Budget Rec	Variance
A34000 - Municipal Parking Department					
04108 - Operation and Maintenance					
461100 - Earnings On Investment	16,719	0	0	0	0
462100 - Rental-Public Bldgs & S	75,000	0	0	0	0
465100 - Gain Or (Loss)-Sale Of	(10,696)	0	0	0	0
510325 - Transfers From Other Fu	10,150,218	11,557,283	11,135,635	10,980,597	(576,686)
510330 - Transfer From Receiving	10,150,217	0	0	0	0
04108 - Operation and Maintenance	20,381,458	11,557,283	11,135,635	10,980,597	(576,686)
05976 - Auto Parking Operations					
447555 - Other Reimbursements	0	21,244	0	0	(21,244)
461100 - Earnings On Investment	1,476,410	775,000	1,225,380	1,500,000	725,000
462100 - Rental-Public Bldgs & S	412,500	450,000	450,000	450,000	0
462165 - Parking Facilities Reven	11,746,994	13,838,000	13,891,496	13,891,000	53,000
462195 - Marina Rental-St Aubin	(91,636)	0	0	0	0
463165 - Misc Conc-East Side T€	807,435	0	0	0	0
463195 - Ticket Service-Joe Louis	2,582,323	2,616,000	2,418,000	2,418,000	(198,000)
463205 - Other Concessions	1,829,615	1,638,000	1,836,648	1,837,000	199,000
474100 - Miscellaneous Receipts	195	0	0	0	0
05976 - Auto Parking Operations	18,763,836	19,338,244	19,821,524	20,096,000	757,756
06243 - Repayment of Revenue Bond -	Trustee				
510330 - Transfer From Receiving	2,767,719	0	0	0	0
06243 - Repayment of Revenue Bond -	2,767,719	0	0	0	0
00102 - Parking Violations Bureau					
455110 - Parking Fines	11,926,549	14,470,778	12,600,000	12,611,730	(1,859,048)
455115 - Parking Fine Refunds	(8,975)	(19,000)	(19,000)	(19,000)	0
00102 - Parking Violations Bureau	11,917,574	14,451,778	12,581,000	12,592,730	(1,859,048)
A34000 - Municipal Parking Department	53,830,587	45,347,305	43,538,159	43,669,327	(1,677,978)
Grand Total	53,830,587	45,347,305	43,538,159	43,669,327	(1,677,978)

CITY OF DETROIT MAYOR'S 2008-2009 RECOMMENDED BUDGET

Municipal Parking Department

Classification		FY 2008 2009 FTE	2009 FTE
00102 - Parking Violations Bureau			
340080 - Violation Bureau General Office & /			
Manager II - Municipal Parking	1	1	1
Manager I - Municipal Parking	1	1	1
Principal Accountant	1	1	1
Asst Admin Sprv - Parking	1	1	1
Senior Accountant	1	1	1
Total Violation Bureau General Office & Audi	5		5
340090 - Enforcement Unit			
Head Parking Enforcement Ofcr	1	1	1
Parking Enforcement Investigat	2	1	1
Sr Parking Enforcement Officer	4	6	6
Parking Enforcement Officer	48	48	48
Principal Clerk	1	1	1
Office Assistant III	3	3	3
Prin Parking Enforcement Ofcr	0	1	1
Total Enforcement Unit	59	61	61
Total Parking Violations Bureau	64	66	66
04108 - Operation and Maintenance			
340010 - Administration			
Director - Municipal Parking	1	1	1
Dep Director-Municipal Parking	1	1	1
Manager II - Municipal Parking	1	1	1
Manager I - Municipal Parking	2	2	2
Admin Asst GD II	2	2	2
Principal Accountant	1	1	1
Principal Governmental Analyst	2	2	2
Senior Accountant	3	3	3
Sr Governmental Analyst	2	2	2
Executive Secretary II	1	1	1
Executive Secretary I	1	1	1
Senior Stenographer	1	1	1

CITY OF DETROIT MAYOR'S 2008-2009 RECOMMENDED BUDGET

Municipal Parking Department

Appropriation Organization Classification	REDBOOK FY 2007 2008 FTE	DEPT REQUEST FY 2008 2009 FTE	MAYORS FY 2008 2009 FTE
04108 - Operation and Maintenance			
340010 - Administration			
Office Assistant III	2	2	2
Office Assistant II	1	1	1
Total Administration	21	21	21
340020 - Maintenance			
Bldg Maint Oper Supervisor	1	1	1
Bldg Oper Sprv - Grade I	1	1	1
Bldg Opr Sub-Foreman	1	1	1
Building Operator I	1	1	1
Bldg Trades Worker-Gen	1	1	1
Mechnical Helper	3	3	3
Vehicle Operator I	4	4	4
Laborer A	2	2	2
Total Maintenance	14	14	14
340040 - Meter Maintenance			
Parking Meter Service Foreman	1	1	1
Parking Meter Repair Worker	5	5	5
Total Meter Maintenance	6	6	6
340050 - Meter Collection			
Sr Parking Meter Collect Asst	4	4	4
Parking Meter Collections Asst	5	5	5
Head Clerk	1	1	1
Principal Clerk	1	1	1
Total Meter Collection	11	11	11
Total Operation and Maintenance	52	52	52
Agency Total	116	118	118